

Report of the Law  
Enforcement  
Committee  
November 2015

SECOND REPORT OF THE LAW  
ENFORCEMENT COMMITTEE  
NOVEMBER, 2015  
COMMITTEE MEMBERS  
William Parsons-Chair  
Harold Blasius  
Dennis Dexter  
Clay Handy  
Robert Squire  
Assisted by Carol Anderson

**INTRODUCTION**

The Law Enforcement Committee provides its supplemental report to its original report of February 2015. The focus on this report is to provide a model and ideas that can be used in connection with the original report for the Joint Law Enforcement between Cassia County “Cassia” and the City of Burley “City.”

Meetings were held generally every Friday considering the summer activities of the Committee Members. Lunch was provided for the working meetings by the County and City for alternate meetings. The meetings were posted according to the Open Meeting Law. Interviews were conducted with various persons from the County and the City to provide data for the Committee. Special recognition is to be given to Robert Squire for his technical work on assembling the cost model.

In keeping with past procedure this report will be given to the County and City in a joint session. The Committee has not met with either governing body since the first report when the joint session was held and we have only utilized personnel from the entities and not any of the elected officials of either governing board to obtain information.

The cost model is complete, however this project is still a work in progress because there is better data needed to refine the joint law enforcement relationship as will be seen in the contents of this report.

It is the position of the committee not to have continued committee study but only to suggest that once the time data and the material herein itemized is collected and analyzed it will assist the governing legislatures to make decisions for the betterment of joint law enforcement in the County and City on an equitable basis. One of the difficulties the committee had was lack of definitive time management accounting so it is recommended by the committee that the model be adopted with implementation of time management for effective law enforcement.

During its review of the law enforcement costs, the committee discovered issues relating to the replacement of equipment and inconsistency in pay of the officers. The committee recommends that a set pay scale for the officers and staff and a schedule for equipment replacement be implemented as a component of the law enforcement agreement.

With the current trend of crime and law violation locally and nationally it is imperative that the City and County have law enforcement composed of well trained, equipped, and compensated personnel rather than be a training ground for other law enforcement agencies.

Information on law enforcement between the County and the City should be readily exchanged and the governing board of each entity should engage in fair and open discussion with the other and eliminate any adversarial meetings or communications. Each governing board should appreciate the function of the other and consider its duties and responsibilities so that an amicable environment for negotiation is created for working on law enforcement. Working together the County and City will have qualified and properly equipped officers for law enforcement.

The Committee appreciates working for the County and City on this important project for the future of law enforcement in the two entities.

This report will cover the following topics:

- 1) Accounting Cost Model
- 2) Time Management
- 3) Operational Equipment

### **ACCOUNTING COST MODEL**

As we proposed in our initial report, the County and the City need to come to a consistent standard to account for law enforcement costs. Our summary report is a model that can be used in the future to determine the actual expenses for the city division of law enforcement. We found that the total cost providing law enforcement to the City is \$1,513,159.47. This represents just under half of the \$3,059,197.00 for the County's 2014-15 budgets for law enforcement personnel, administration, and investigations. The County's budget includes many services not applicable to the City such as court security, civil services and waterways.

The model includes expenses directly related to the operation of the City division of the Sheriff's office. These estimates were based upon the actual employee costs for the most recent budget and expenses incurred in operation. The employee costs included 14 patrol deputies, 3 investigators, 50% of the salary of two administrators, and the salaries of 1.5 clerks. Expenses were totaled using a review of recent expenditures and estimates for replacement schedules. The total estimated cost was \$1,513,159.47. The model uses the most recent information for costs and budgets. It is retrospective and does not account for future increases to prices and costs including labor costs. We also did not have updated health insurance information to make adjustment for the 2015-16 year, so the insurance costs are based upon 2014-15 numbers.

The model also estimates the cost to change staffing levels of the department. It is in the discretion of the City to determine the staffing level that satisfies their needs. The Sheriff is the best resource to justify the proper staffing level. This report makes recommendations about how to better assess the City's needs for future contracts. With the model, the final contract price can be adjusted to reflect increases or decreases to the staffing level. The current per sworn officer cost is \$77,280.99.

## **Model Assumptions**

In order to estimate certain costs, it was necessary to make assumptions about some model components. These assumptions were based upon reviews of the actual expense history and discussions with Sheriff Department personnel. The committee met with county administrator Kerry McMurray and city administrator Mark Mitton to confirm the appropriateness of the assumptions and the details of the expenses. The detailed model is available through the Sheriff's office. A summary is attached to this report.

## **Sharing of Costs and Savings**

The model is our best estimate and recommendation regarding an acceptable contract amount for joint law enforcement between the City and County. The model intentionally excludes an accounting for dispatch costs. This is done to primarily help share the savings experienced by the County for joint law enforcement. Excluding the City division, the County has only 9 sworn officers. Our previous report estimated that the County would need between 12 and 15 sworn officers to operate as a separate department. The joint law enforcement agreement allows the County to operate with fewer officers than would be necessary with separate forces. The County would need to hire between 3 and 6 deputies to cover the additional costs of a separate force. At \$77,280.99 per deputy, the County saves between \$231,842.98 and \$463,685.96 by having a combined force. A division of dispatch would be expensive for both the City and County with no benefit to either party. Dividing the cost or estimating the costs for separate dispatch is impractical because each entity would require a nearly duplicate dispatch.

The law enforcement model should be updated annually by the Sheriff to maintain an accurate accounting. Representatives of the City and County should be able to review the updates to ensure their accuracy. A citizen's council could be used to resolve future disputes regarding the model.

## **TIME MANAGEMENT**

The law enforcement cost model provides information about the costs of the City division including the per officer cost, but it does not assess the appropriate level of service. Current Sheriff's department record keeping does not give sufficient information to determine the time demands of specific crimes that occur within the County and does not distinguish between the City and County.

Time management is one of the best indicators of work production and provides a means to justify manpower needs. There is in place a crime identification tool that reports crimes reported to law enforcement. That tool is referred to as the Uniform Crime Report or UCR. That document reports crime in three categories.

**Violent Crimes:**

Criminal Homicide  
Forcible Rape  
Robbery  
Aggravated Assault

**Property Crimes:**

Burglary  
Larceny  
Motor Vehicle theft  
Arson

**Part II Offenses:**

Other Assaults  
Forgery & Counterfeiting  
Fraud  
Embezzlement  
Stolen property, buying, receiving, possessing  
Vandalism  
Weapons; carrying, possessing  
Prostitution & Commercialized Vice  
Sex offenses except forcible rape  
Drug abuse violations  
Gambling  
Offenses against the family & children  
Driving under the influence  
Liquor Laws  
Drunkenness  
Disorderly Conduct  
Vagrancy  
All other offenses  
Suspicion  
Curfew  
Runaways

These crimes are generally reactive in nature. To date, there has been no monitoring of time spent for reporting, investigating, and court appearances necessary for case disposition. The committee has discussed time management ideas that may prove meaningful in justifying the number of officers necessary for the joint law enforcement.

It is suggested that the Sheriff devise a way to better identify "time" utilized by officers in day to day police work. This should be easily accomplished with the current computer system utilized by the Sheriff. Some of this time is accounted for at the onset when a call is received by dispatch and entered into the computer system. An officer is dispatched to make a report. The officer then can either follow up on the case or refer it to investigations. Unless the officer enters the time spent on that specific case, there is no real accounting of time spent for follow-up contacts or a full understanding of time spent on that particular case. It is suggested that Officers account for time spent on each case. Credit should be given for witness interviews, writing case reports and any documents necessary to refer the case to the Prosecutors office, travel to and from the scene of the crime, any follow-up activity such as an autopsy, and court appearances.

It may be helpful in the contract negotiations to see an accounting for time utilized for general patrol, running traffic control (such as running radar in a specific location), citations issued and time spent on this type of activity. It is believed that a better accounting of “time” will prove crucial in the overall model.

Time spent in other cities should be recorded.

One area that has yet to be mentioned is the proactive policing. That is the time spent making public relations contacts with businesses such as an officer walking through a business just to show a police presence. Time spent at community activities such as high school ball games for a crowd control presence, and time spent at community services activities such as Kiwanis, Rotary, or Lions, County Fair and rodeo, boat races, school functions and recreational activities.

Though this report seems to be extensive, it should provide tangible information that should link police activity to the actual time associated with reported cases, better identify numbers of staff needed to provide those services, and as a performance indicator comparing officer activities with other team members.

It is suggested that the monthly reports be associated with a “crime map” of the area. The report should be provided to both the City and County on a monthly basis.

The following can be used as a sample report.

Officer Name

Paragraph explaining officer rank, supervisory capacity, with any specific assignment for the month.

Number of days worked

Number of days used for personal leave

Number of days used for family/medical leave

Number of case reports taken

Number of case reports assigned

Number and type of case reports cleared

Number of case reports referred to investigations

Number of case reports referred to the prosecutor

Number of vehicle accident reports taken - non-injury

Number of vehicle accident reports taken - injury

Number of vehicle accident reports taken - felony

Number of citations issued

Number of arrests made

Number of business contacts made

Number of Field interrogation contacts made

## **OPERATIONAL EQUIPMENT**

Fully operational equipment is mandatory for any law enforcement officer to complete his/her mission. In order for this equipment to remain functional, it is necessary to repair it or replace it if it is not repairable. Obsolescence is a factor in this equation. After considerable research, this committee suggests the following replacement guidelines:

City/County standard patrol cars 5 Years

Investigative patrol cars 8 Years

Side arms are exchanged per the Glock Law Enforcement Exchange Program every five years.

Long guns replacement 10 Years\*

\*Last replacement was at no cost due to sale of obsolescent firearms.

Rifle and shotgun racks 7 years

Vehicle radar replacement 10 years/calibration 2 years (as determined by law)

Bicycles (2) 10 years

Dash cameras 5 years

Body cameras 1 per year

Personal recorders 1 per year

Uniforms (2 to 3 shirts and pants per year)

Note: First Aid kits were not a factor in this evaluation because they are replaced by ambulance EMT personnel per incidence if squad car equipment was used.

It is also suggested by this committee that purchase of equipment should require a bidding process overseen by a procurement officer within the framework of State procurement laws. This procedure could be county wide if the County wishes, not necessarily limited to a law enforcement procurement officer.

## **CONCLUSION**

The Committee appreciates the opportunity to have served the County and City in review of the Joint Law Enforcement Contract and it hopes that the parties will use the recommendations in the continuation of the Contract in the future and accordingly it recommends:

1. The County and City continue to maintain the joint agreement with only changes that are necessary because of changing times and the economy.
2. That the parties adopt the cost model as a basis for funding the quality of law enforcement in the City and County.
3. The two entities work together in the contract funding and enlist mediation to assist when necessary.
4. That the Sheriff be requested to adopt a program for time management which will assist in the utilization of the model.

5. The negotiations on the amount the parties contribute to law enforcement be conducted in a non adversarial environment because in an adversarial environment it is harmful to the moral of the officers and the citizens and is counterproductive to a resolution of the issues.
6. A separate accounting system be maintained by the County so that accurate numbers are available to each party reflecting the cost of law enforcement in the entities.
7. The County implement a pay scale to standardize pay for law enforcement personnel to ensure a professional workforce with competitive pay.
8. That the joint law enforcement agreement include a schedule for equipment replacement.

Respectively submitted

Law Enforcement Committee

---

Chairman

---

Robert Squire

---

Dennis Dexter

---

Clay Handy

---

Harold Blasius

**EXHIBIT A**  
**CASSIA COUNTY SHERIFF'S SERVICE RATE**  
**EFFECTIVE 10/1/2015**

<b>City of Burley Budget Summary</b>	<b>County Total 2015 Fiscal Year</b>	
	<b>2015</b>	
<u>Equipment / Uniforms</u>	\$ 20,821.32	
<u>Operational Vehicles</u>	126,037.64	
	\$ 188,363.41	
<u>Category Subtotal</u>	\$ 335,222.37	\$468,990.00
<u>Personnel</u>	\$ 1,177,937.10	\$2,590,207.00
<b>Budget Total</b>	<b>\$ 1,513,159.47</b>	<b>\$3,059,197.00</b>

**Personnel Costs**

<b>Position</b>	<b>Number</b>	<b>Cost</b>	<b>Annual Total</b>
<u>Lieutenant</u>	1	\$ 36,520.97	\$ 36,520.97
<u>Captain</u>	1	\$ 47,019.66	\$ 47,019.66
<u>Detective</u>	3	\$ 61,211.44	\$ 183,634.31
<u>Deputy</u>	14	\$ 59,637.71	\$ 834,927.95
<u>Clerk</u>	1.5	\$ 50,556.14	\$ 75,834.21
<b>Personnel Subtotal</b>	<b>20.5</b>		<b>\$ 1,177,937.10</b>
Budget Total			\$ 1,513,159.47
<b>Proposed Contract Amount Budget Total +2% Inflation</b>			<b>\$ 1,543,422.66</b>

<b>Marginal Cost Per Deputy</b>	<b>Personnel</b>	<b>Equipment</b>
\$ 77,280.99	\$ 59,637.71	\$ 17,643.28

\$ 231,842.98  
 \$ 463,685.96

## UNIFORMS AND EQUIPMENT

### UNIFORMS

SS Shirts	3.00	\$	60.00	\$	180.00	\$	180.00	quantity
LS Shirts	2.00	\$	63.00	\$	126.00	\$	126.00	
Pr Blauer, Model 8980/8980W Navy Blue Trouser	2.00	\$	62.85	\$	125.70	\$	125.70	
Baseball Cap	1.00	\$	18.00	\$	18.00	\$	18.00	
Boots-every other year	0.50	\$	120.00	\$	60.00	\$	60.00	
Jacket-every 2-5 years	0.20	\$	228.00	\$	45.60	\$	45.60	
Stocking Cap	1.00	\$	15.00	\$	15.00	\$	15.00	\$ 11,976.30
<hr/>								
Subtotal						\$	555.30	

### EQUIPMENT

Bullet Resistant Vest	1	\$	638.00	\$	638.00	6	\$	106.33
Bianchi Utility Belt	1	\$	70.00	\$	70.00	8	\$	8.75
Safariland Holster	1	\$	75.00	\$	75.00	8	\$	9.38
Bianchi Dbl Mag Holder	1	\$	30.00	\$	30.00	8	\$	3.75
Set of Chain Handcuffs	1	\$	37.50	\$	37.50	8	\$	4.69
Set of Hinged Handcuffs	1	\$	40.00	\$	40.00	8	\$	5.00
Tex Shoemaker Belt Keepers	4	\$	13.00	\$	52.00	8	\$	6.50
Aker Handcuff Cases	2	\$	34.50	\$	69.00	8	\$	8.63
Zarc Def Tech Holder	1	\$	33.00	\$	33.00	8	\$	4.13
Can Def Tech OC MK-3 Stream	1	\$	12.00	\$	12.00	1	\$	12.00
Universal Blk BW Radio Holder	1	\$	59.00	\$	59.00	8	\$	7.38
Rotating Sidebreak Sheath BW Holder	1	\$	44.75	\$	44.75	8	\$	5.59

F-26 Asp Steel Baton	1	\$	60.00	\$	60.00	8	\$	7.50	
Model 21 45 Cal.	1	\$	520.00	\$	520.00	9	\$	57.78	
Deputy Badge	1	\$	60.00	\$	60.00	8	\$	7.50	
Digital Recorder	1	\$	112.00	\$	112.00	3	\$	37.33	
<b>HANDHELD RADIO</b>	<b>1</b>	<b>\$</b>	<b>700.00</b>	<b>\$</b>	<b>700.00</b>	<b>3</b>	<b>\$</b>	<b>233.33</b>	<b>\$ 11,036.74</b>
Subtotal							\$	525.56	
				\$	-				

---

**Per Sworn Officer Cost** **\$ 1,095.86**

**# of Commissioned 19**

Total Cost 19 **\$ 20,821.32**

OPERATIONAL EXPENSES

Line Name	Quantity	Unit	Amount	Total
<b>Miscellaneous</b>				
Tow/Impound	0.030303	Year	\$ 1,600.00	\$ 48.48
Carwash	40	Each	\$ 5.00	\$ 200.00
Miscellaneous Subtotal				\$ 248.48
<b>Office Supplies</b>				
Printer Cartridge (933XL)	2	Each	\$ 44.00	\$ 88.00
Printer Cartridge (932)	2	Each	\$ 50.00	\$ 100.00
Restroom Supplies	1	Year	\$ 100.00	\$ 100.00
Toner Cartridge	0.0526316	Each	\$ 1,515.00	\$ 79.74
Code Books, Manuals	0.0526316	Each	\$ 800.00	\$ 42.11
Office Supplies	1	Each	\$ 50.00	\$ 50.00
Hand Sanitizer	10	Each	\$ 5.00	\$ 50.00
Xerox Copy machine	0.030303		\$ 1,515.96	\$ 45.94
Computer Support	0.025641		\$ 13,800.00	\$ 353.85
Office Supplies Subtotal				\$ 909.63
<b>Building Costs</b>				
Office Cleaning	0.0285714	Year	\$ 58,328.00	\$ 1,666.51
Office Utilities	0.0285714	annual	\$ 13,200.00	\$ 377.14
Replacement Chair	0.1578947	Each	\$ 1,000.00	\$ 157.89
5-year comp. replacement #17 shared county and city	0.0052632	Each	\$ 25,500.00	\$ 134.21
Building Costs Subtotal				\$ 2,335.76
<b>Patrol Supplies</b>				
Replacement SD cards (cameras)	4	Each	\$ 25.00	\$ 100.00
Flares (6 pack)(every 3 years)	0.33	Cases	\$ 125.00	\$ 41.25
Batteries (AA, AAA, C, D, CR123)	1	Year	\$ 200.00	\$ 200.00
First Aid Supplies	1	Year	\$ 100.00	\$ 100.00
Replacement cameras	0.0526316	Each	\$ 230.00	\$ 12.11
EPD Polo Shirts	0.0526316	Each	\$ 150.00	\$ 7.89
Business cards, Citations, Forms	0.0526316	Each	\$ 950.00	\$ 50.00
Bicycle repairs	0.0526316	Each	\$ 125.00	\$ 6.58
Radar/Lidar calibration fee	0.5	Each	\$ 337.50	\$ 168.75
Radar/Replace	0.08	Year	\$ 1,095.00	\$ 87.60
Radio repairs	0.2631579	Each	\$ 200.00	\$ 52.63
I LETS	0.030303	Each	\$ 30,000.00	\$ 909.09
Bike 2 for department replacement every 5 years	0.0526316	Units	\$ 1,426.00	\$ 75.05
Hotspots	0.0263158	Months	\$ 4,800.00	\$ 126.32
Bee III Ka-Band Vehicle Mounted Radar	0.05	Each	\$ 1,900.00	\$ 95.00
Binoculars for CID surveillance	0.0526316	Each	\$ 250.00	\$ 13.16
Patrol Supplies Subtotal				\$ 2,045.43
<b>Training</b>				
Homicide School	0.0526316	Each	\$ 1,500.00	\$ 78.95
Traffic Recon School	0.0526316	Each	\$ 500.00	\$ 26.32
Person Crimes School	0.0526316	Each	\$ 2,000.00	\$ 105.26
Trainer Recertifications	0.2105263	Each	\$ 300.00	\$ 63.16
Officer Safety training (4 officers)	0.2105263	Each	\$ 300.00	\$ 63.16
Supervision training (Sgt's)	0.1052632	Each	\$ 400.00	\$ 42.11
Rape Investigation Training	0.0526316	Each	\$ 1,500.00	\$ 78.95
Firearms Training	0.03		\$ 21,000.00	\$ 636.36
Training Subtotal				\$ 1,094.26
<b>Burley Operational Per Officer Total</b>				<b>\$ 6,633.56</b>

## VEHICLES

Make/Model	Total Vehicle Cost	Useful Life(yrs)	Depreciation/Year	# Vehicles	Total Cost
Ford Taurus	\$ 36,432.41	7	\$ 5,204.63	1	\$ 5,204.63
Dodge Charger	\$ 34,522.41	7	\$ 4,931.77	14	\$ 69,044.82
Detective	\$ 34,522.41	10	\$ 3,452.24	4	\$ 13,808.96

**Vehicle Totals:**      19      \$ 88,058.41

	# Vehicles	Cost Per Vehicle	Total Cost
<b>Maintenance</b>	19	\$ 2,711.64	\$ 51,521.22
<b>Fuel</b>	19	\$ 2,567.57	\$ 48,783.78

Per Officer Cost \_\_\_\_\_  
**Maint./Fuel Sub Totals:**      \$ 100,305.00

**Total Contract Vehicle Cost:**      **\$ 188,363.41**

**Per Sworn Officer Cost**      **\$ 9,913.86**

**EMPLOYEE CLASSIFICATION/PAY SCHEDULE**

	2015-16 Salary	FICA & Medicare	Retirement 11.32%	Health Insurance	Worker's Compensation	Overtime Estimate	Total	Base Salary Hourly
<b>Peace Officer Certified</b>								
<b>Deputy</b>								
1	\$36,836.80	\$2,924.21	\$4,327.07	\$21,448.68	\$1,281.53	\$1,388.22	\$68,206.52	\$ 17.71
2	\$38,376.00	\$3,041.96	\$4,501.31	\$21,448.68	\$1,336.63	\$1,388.22	\$70,092.80	\$ 18.45
3	\$40,851.20	\$3,231.32	\$4,781.50	\$26,332.80	\$1,425.24	\$1,388.22	\$78,010.28	\$ 19.64
4	\$34,049.60	\$2,710.99	\$4,011.56	\$13,179.24	\$1,181.74	\$1,388.22	\$56,521.35	\$ 16.37
5	\$32,843.20	\$2,618.70	\$3,875.00	\$8,101.88	\$1,137.81	\$1,388.22	\$49,964.81	\$ 15.79
6	\$35,048.00	\$2,787.37	\$4,124.58	\$21,448.68	\$1,198.87	\$1,388.22	\$65,995.72	\$ 16.85
7	\$32,656.00	\$2,604.38	\$3,853.81	\$8,101.88	\$1,281.53	\$1,388.22	\$49,885.82	\$ 15.70
8	\$36,774.40	\$2,919.44	\$4,320.01	\$8,101.08	\$1,279.29	\$1,388.22	\$54,782.44	\$ 17.68
9	\$32,240.00	\$2,572.56	\$3,806.71	\$8,101.88	\$1,477.37	\$1,388.22	\$49,586.74	\$ 15.50
10	\$33,446.40	\$2,664.85	\$3,943.28	\$6,934.56	\$1,160.15	\$1,388.22	\$49,537.46	\$ 16.08
11	\$36,899.20	\$2,928.99	\$4,334.14	\$19,986.96	\$1,262.16	\$1,388.22	\$66,799.66	\$ 17.74
12	\$40,851.20	\$3,231.32	\$4,781.50	\$13,179.24	\$1,425.24	\$1,388.22	\$64,856.72	\$ 19.64
13	\$31,200.00	\$2,493.00	\$3,688.99	\$8,101.88	\$1,268.87	\$1,388.22	\$48,140.96	\$ 15.00
14	\$33,446.40	\$2,664.85	\$3,943.28	\$19,986.96	\$1,116.96	\$1,388.22	\$62,546.67	\$ 16.08
<b>Subtotal</b>	<b>\$495,518.40</b>	<b>\$39,393.94</b>	<b>\$58,292.73</b>	<b>\$204,454.40</b>	<b>\$17,833.39</b>	<b>\$19,435.08</b>	<b>\$834,927.95</b>	
<b>Average</b>	<b>\$35,394.17</b>	<b>\$2,813.85</b>	<b>\$4,163.77</b>	<b>\$14,603.89</b>	<b>\$1,273.81</b>	<b>\$1,388.22</b>	<b>\$59,637.71</b>	
<b>Administration (50%)</b>								
1	\$30,431.18	\$2,327.99	\$3,264.65	\$9,993.48	\$1,002.36		\$47,019.66	\$ 14.63
2	\$23,608.00	\$1,806.01	\$2,699.34	\$7,578.84	\$828.78		\$36,520.97	\$ 11.35
<b>Category Subtotal</b>	<b>\$54,039.18</b>	<b>\$4,134.00</b>	<b>\$5,963.99</b>	<b>\$17,572.32</b>	<b>\$1,831.14</b>		<b>\$83,540.63</b>	
<b>Average</b>	<b>\$27,019.59</b>	<b>\$258.37</b>	<b>\$372.75</b>	<b>\$1,098.27</b>	<b>\$114.45</b>		<b>\$41,770.31</b>	
<b>Investigations</b>								
1	\$ 47,216.00	\$3,612.02	\$5,384.12	\$ 15,157.68	\$ 1,653.10	\$ 1,388.22	\$74,411.14	\$ 22.70
2	\$ 46,155.20	\$3,530.87	\$5,335.62	\$ 19,986.96	\$ 1,638.21	\$ 1,388.22	\$78,035.08	\$ 22.19
3	\$ 38,396.80	\$2,937.36	\$5,260.43	\$ 19,986.96	\$ 1,615.12	\$ 1,388.22	\$31,188.09	\$ 18.46
<b>Category Subtotal</b>	<b>\$ 131,768.00</b>	<b>\$10,080.25</b>	<b>\$ 15,980.17</b>	<b>\$ 55,131.60</b>	<b>\$ 4,906.43</b>	<b>\$ 4,164.66</b>	<b>\$183,634.31</b>	
<b>Average</b>	<b>\$ 43,922.67</b>	<b>\$ 3,360.08</b>	<b>\$ 5,326.72</b>	<b>\$ 18,377.20</b>	<b>\$ 1,635.48</b>	<b>\$ 1,388.22</b>	<b>\$ 61,211.44</b>	
<b>Clerks</b>								
1	\$29,203.20	\$2,234.04	\$3,305.80	\$19,986.96	\$75.93		\$54,805.93	\$ 14.04
2	\$28,600.00	\$2,187.90	\$3,119.79	\$12,327.00	\$71.66		\$46,306.35	\$ 13.75
<b>Category Subtotal</b>	<b>\$57,803.20</b>	<b>\$4,421.94</b>	<b>\$6,425.59</b>	<b>\$32,313.96</b>	<b>\$147.59</b>		<b>\$101,112.28</b>	
<b>Average</b>	<b>\$28,901.60</b>	<b>\$2,210.97</b>	<b>\$3,212.80</b>	<b>\$16,156.98</b>	<b>\$73.80</b>		<b>\$50,556.14</b>	

## Dodge Charger EQUIPMENT COST

2100 Code-3 LED light bar	\$	1,900.00
Jotto Desk Lazy "L" Console	\$	350.00
Setina Screen partition	\$	775.00
Jotto Desk MDT Stand	\$	240.99
In-Car Video	\$	4,399.00
Motorola Spectra Mobile Police Radio	\$	670.00
Tablet	\$	600.00
Setina PB-400 Push bumper	\$	379.00
Laguna Plastic Rear Seat	\$	300.00
EP 911 LED trunk lights	\$	120.00
Big Sky Shotgun Rack	\$	578.00
Santa Cruz Rifle Rack	\$	578.00
2014 Dodge Charger	\$	22,326.00
Vehicle lettering	\$	515.00
Antennas (2)	\$	40.60
AS-100 Siren Speaker	\$	187.58
Fire Extinguisher	\$	60.00
Headlight flasher	\$	151.62
Rear light flasher	\$	151.62
Fuse block and wiring	\$	200.00
TOTAL	\$	34,522.41

Ford Taurus EQUIPMENT COST

2100 Code-3 LED light bar	\$	1,900.00
Jotto Desk Lazy "L" Console	\$	350.00
Setina Screen partition	\$	775.00
Jotto Desk MDT Stand	\$	240.99
In-Car Video	\$	4,399.00
Motorola Spectra Mobile Police Radio	\$	670.00
Tablet	\$	600.00
Setina PB-400 Push bumper	\$	379.00
Laguna Plastic Rear Seat	\$	300.00
EP 911 LED trunk lights	\$	120.00
Big Sky Shotgun Rack	\$	578.00
Santa Cruz Rifle Rack	\$	578.00
2011 Ford Crown Victoria	\$	24,236.00
Vehicle lettering	\$	515.00
Antennas (2)	\$	40.60
AS-100 Siren Speaker	\$	187.58
Fire Extinguisher	\$	60.00
Headlight flasher	\$	151.62
Rear light flasher	\$	151.62
Fuse block and wiring	\$	200.00
TOTAL	\$	36,432.41